U.S. Labor Market Performance & Outlook

+ California Metro Highlights

September 2021





Talent Intelligence Solutions

Compensation | Retention | Job Market Forecasts



Unequalled Ease & Accuracy. Unlimited Reporting & Access.



LaborIQ[®] Index

The proprietary LaborIQ Market Ranking Index identifies and tracks 10 key performance indicators that best measure and rank a local economy's performance. These indicators or variables are present in every market and represent the greatest drivers of a market's economic progress or decline and labor market recovery from the pandemic.

The ranking index provides a strong evaluation of which U.S. cities and metro areas are attracting talent, recouping jobs and those primed for recruiting and hiring.

California Metro Areas

Northern California

Sacramento-Roseville-Arden-Arcade, CA San Francisco-Oakland-Hayward, CA San Jose-Sunnyvale-Santa Clara, CA **Southern California** Los Angeles-Long Beach-Anaheim, CA Riverside-San Bernardino-Ontario, CA San Diego-Carlsbad, CA

U.S. Labor Market Conditions & Outlook

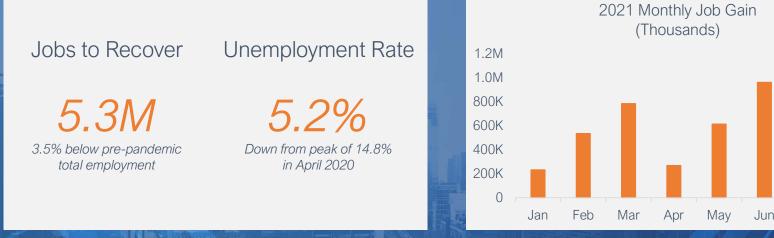
Sources: LaborIQ[®]; Bureau of Labor Statistics

- Historic-level job openings (10.9 million) and voluntary quits (~4 million)
- The Delta variant will slow near-term hiring, despite business demand
- Early-recovering metros and industries will see more moderate job gains
- The limited availability of talent will be a significant hiring challenge



U.S. Labor Market Highlights

- Monthly job gains likely to remain slower due to COVID-19 impact
- People transitioning between companies will remain high with record number of open jobs •
- Full return to employment by early 2023 •



235 Jun Jul Aug

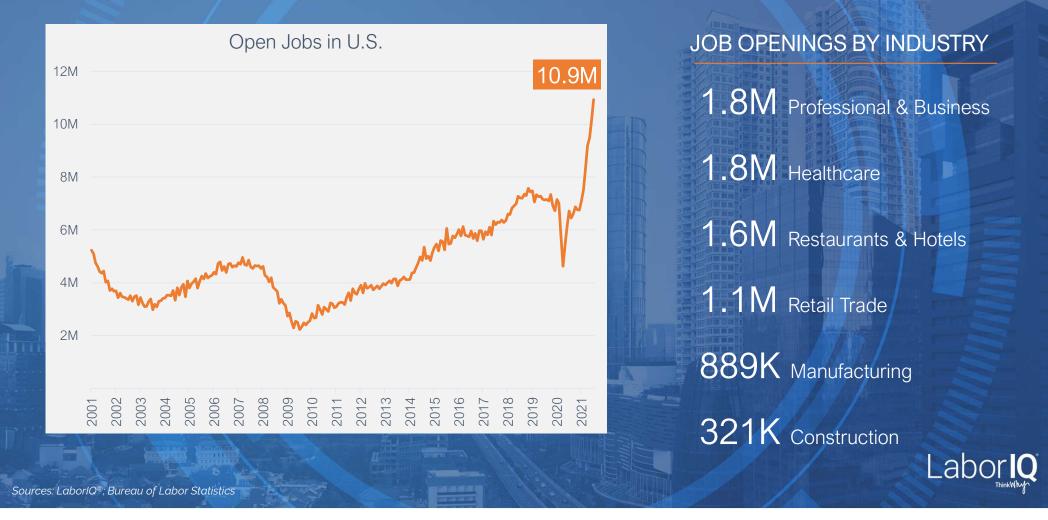
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Sources: LaborIQ®; Bureau of Labor Statistics; Data is seasonally adjusted as of August 2021

Year of U.S. Job Recovery by Industry



Are you trying to fill open jobs? So is everybody else!



Transition of Talent Continues; Voluntary Quits Skyrocket

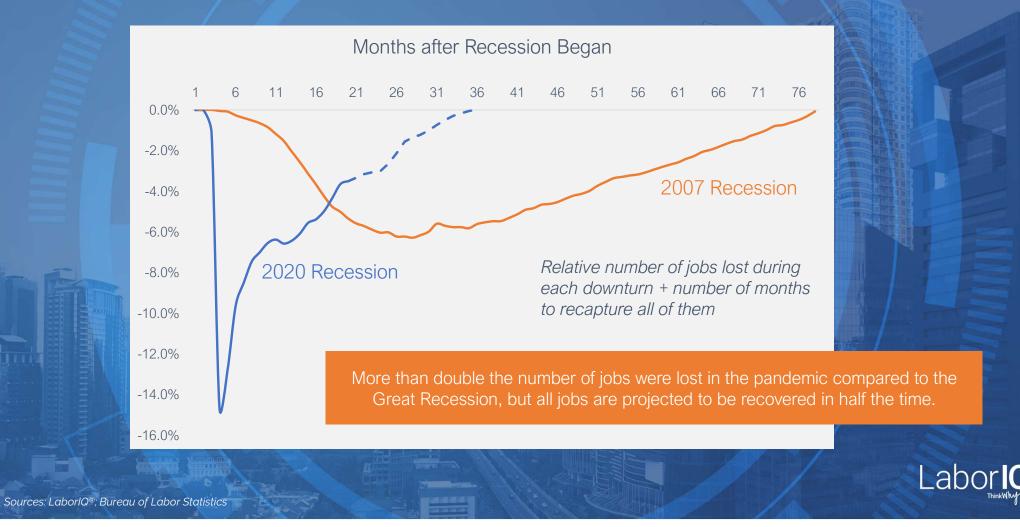
4.0 million people quit in July (2.7% of employment base)

11.5 million quits from May - July

Pace nearly double the rate after 2009 recession



Job Loss & Recovery vs Great Recession



National Headlines | Industries & Occupations

Industries

Financial Activities leads the recovery with only 0.3% of jobs left to recoup

Leisure & Hospitality represents 32% of U.S. jobs left to recover

Occupations

Unemployment Rates

1.5% Tech jobs

7.5% Service jobs

Sources: LaborIQ[®]; Bureau of Labor Statistics



Unemployment Rate by Race/Ethnicity & Age

Race/Ethnicity	Unemployment Rate		
	Overall	Ages 20-24	
White	4.5%	7.2%	
Asian	4.6%	8.4%	
Hispanic	6.4%	9.4%	
Black or African American	8.8%	17.0%	



Source: Bureau of Labor Statistics, Non-seasonally adjusted Unemployment Rates

Unemployment Rate by Occupation

Occupation	Unemployment Rate
Legal	1.4%
Tech	1.5%
Healthcare	2.0%
Service	7.5%
Transportation & Material Moving	8.2%



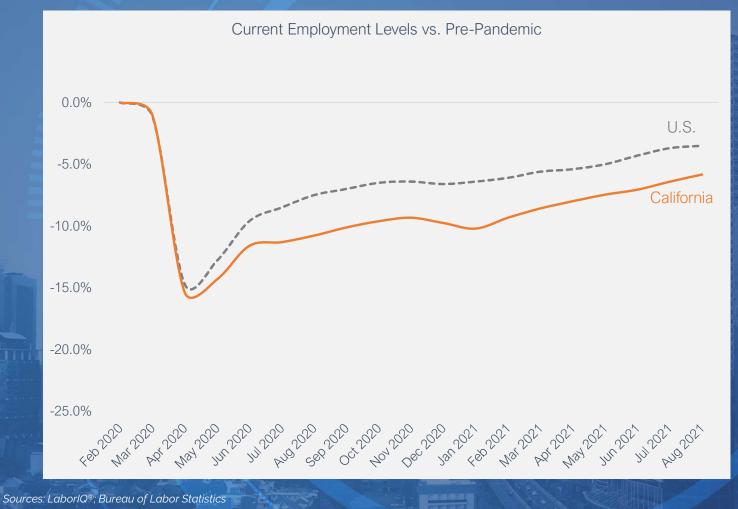
Source: Bureau of Labor Statistics, Non-seasonally adjusted Unemployment Rates

California Labor Market Highlights

Labor

- ✓ Key Trends
 - LaborlQ[®] Index
- Jobs to Recover
- Recent Job GainsOutlook by Industry

California Jobs Recovery Trails U.S. Average



- California is trailing the U.S. recovery average, but some individual metros are faring better
- Tight and long-lasting restrictions likely played a role in the slower recovery, but many metros are also facing challenges of migration out of the state
- California employment declined 14.3% and is now within 6%
- National employment declined 14.7% and is now within 4% of pre-pandemic levels

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Recovery Timeline | U.S. & Key State Metros

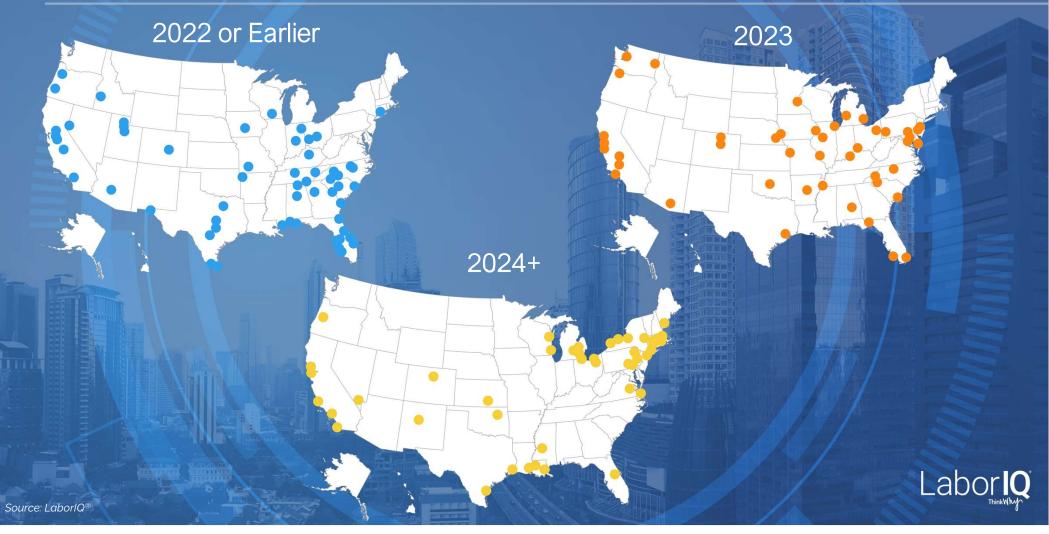
2021	2022	2023	2024	2025+
Austin	Atlanta	Bakersfield	Boston	New Orleans
Phoenix	Charlotte	Chicago	Las Vegas	Santa Rosa
Salt Lake City	Dallas	Denver	Los Angeles ♦	
Stockton	Fresno	Houston	New York	
	Modesto	San Diego ♦	Orlando	
	Nashville	San Jose 🔶	Oxnard	
	Riverside 🔶	Seattle	San Francisco 🔶	
	Sacramento ♦	U.S.	Santa Barbara	
		Washington, D.C.		

Metro is featured in LaborIQ[®] California Metro Highlights; Others states and metros available from LaborIQ[®]



Source: LaborIQ®

The Return to Pre-Pandemic Employment Levels



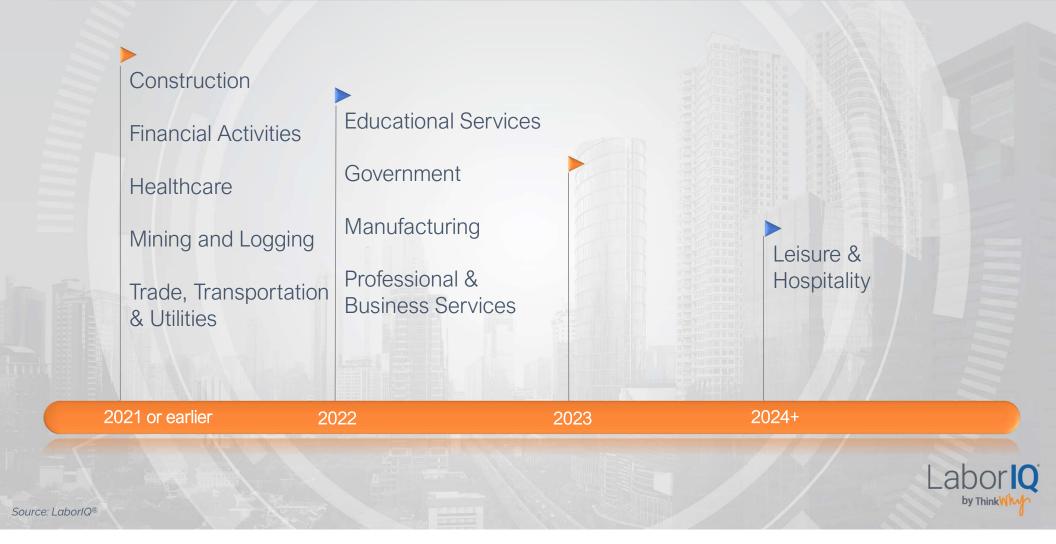


Labor Market Highlights | Sacramento, California

- The metros ranking in the LaborIQ[®] Index has improved significantly due to the rebound in job gain and growth
- It is forecasted to recover all lost jobs by the end of 2022, one of the earliest timelines in the state
- Some metros have a wide variance in recovery by industry, but most industries in Sacramento will recover by the end of 2022; Leisure & Hospitality will lag



Year of Job Recovery by Industry | Sacramento, California

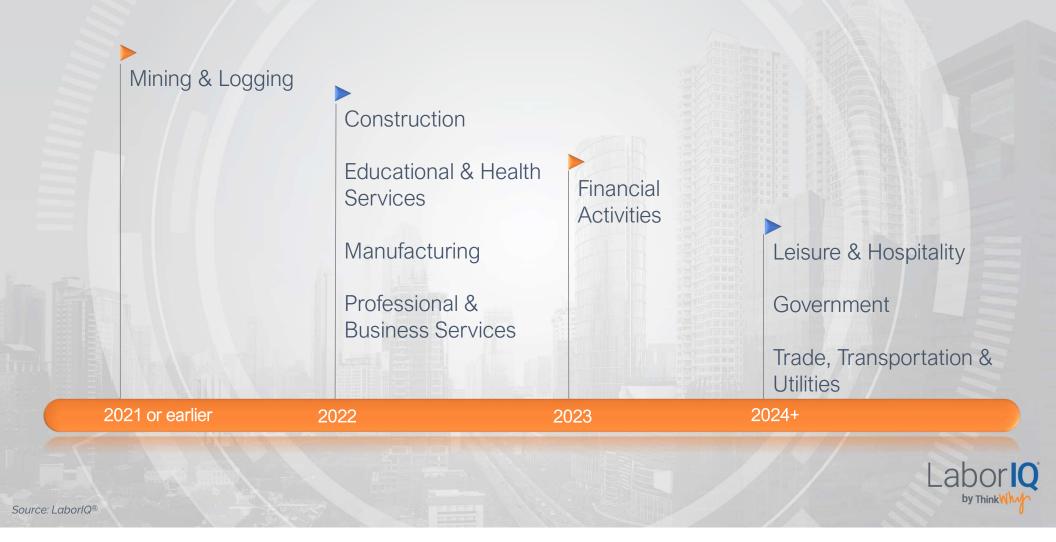


Labor Market Highlights | San Francisco-Oakland, California

- Despite being a tech hub and those types of jobs being less impacted during the pandemic, San Francisco's overall job recovery timeline is not until 2024
 - The metro faces challenges of out-migration for a variety of reasons, which will make it more difficult to source talent locally
 - Some industries, such as Manufacturing and Professional & Business, will be fully recovered next year, but other industries will take several years to recover



Year of Job Recovery by Industry | San Francisco-Oakland, California

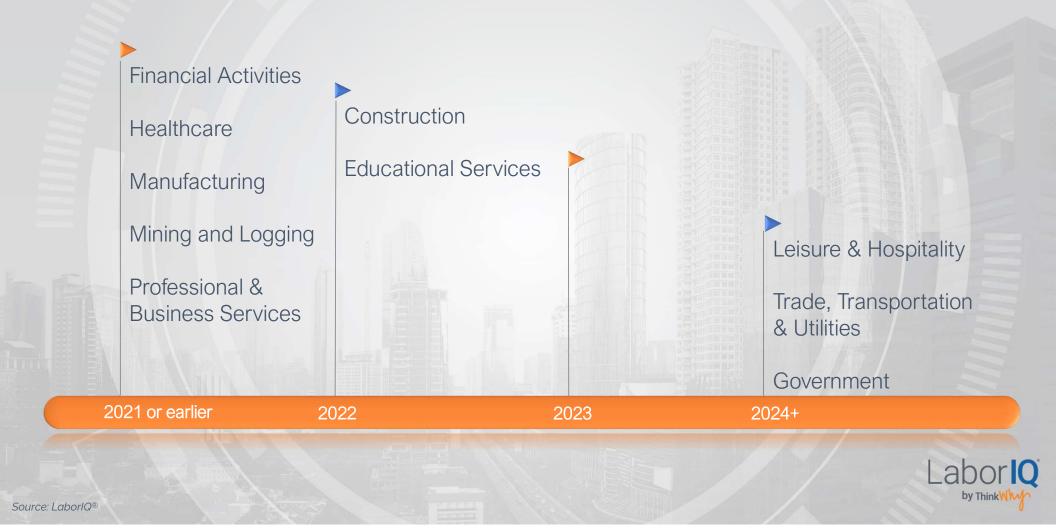


Labor Market Highlights | San Jose, California

- The metro is scheduled to recover all its jobs by the end of 2023, along with the national recovery and roughly a year faster than neighboring San Francisco
- Several industries have already fully recovered all jobs, or they will by the end of 2021; others will lag until at least 2024
- Net migration has continually dropped since 2016, which will increase labor shortages in blue collar and service roles



Year of Job Recovery by Industry | San Jose, California



Recommended Salaries by Job Title & Location

	Customer Support Rep	Registered Nurse	Digital Marketing Manager	Senior Accountant	Software Engineer
Sacramento	\$52	\$132	\$100	\$106	\$134
San Francisco	\$61	\$145	\$124	\$127	\$157
San Jose	\$58	\$152	\$128	\$130	\$148
Austin	\$43	\$80	\$98	\$98	\$118
New York	\$53	\$100	\$121	\$129	\$135

Annual Salary (000s) Based on Bachelor's Degree and 4-6 Years of Experience Salary is lowest across metros listed

Source: LaborIQ[®]; Based on 4-6 years of experience and a minimum of a bachelor's degree, Salaries as of September 2021



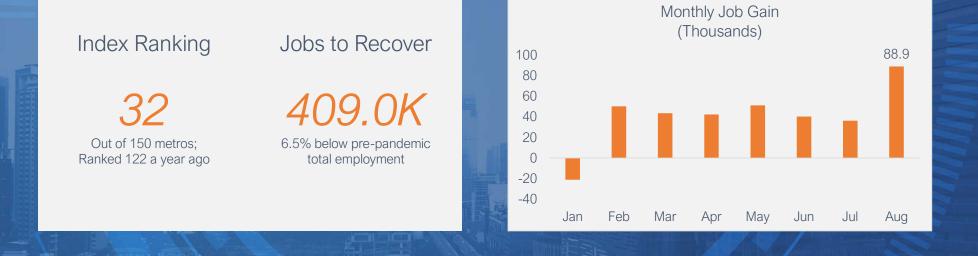


Labor Market Highlights | Los Angeles, California

• All jobs recovered in 2024, later than the national recovery timeline



- Has been a leader in job gain throughout most of 2021, largely due to the depths of the early-pandemic job losses; has recouped 331K jobs year-to-date
- The magnitude of job losses is expected to prolong the recovery, with most industries not fully recovering until 2024 or later; this is rare for most major metros





Year of Job Recovery by Industry | Los Angeles, California



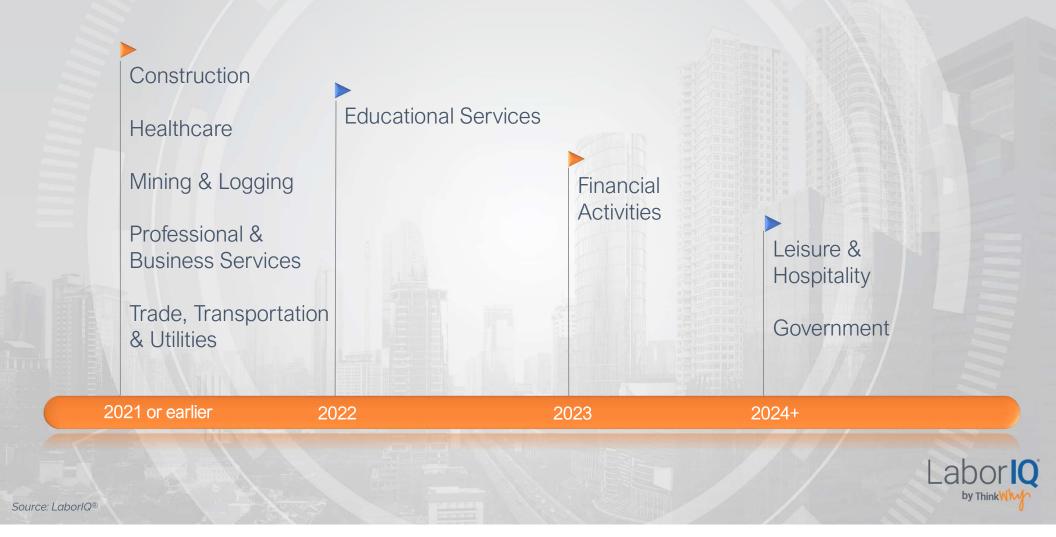
Labor Market Highlights | Riverside, California

Sources: LaborIQ[®]; Bureau of Labor Statistics

- All jobs recovered by 2022, well ahead of nearby Los Angeles, signaling the strength of the local economy
- Average hourly earnings growth has climbed in the past year, making it more attractive for bringing new talent to the area
- Despite slow statewide population growth, Riverside has continued to add residents in recent years



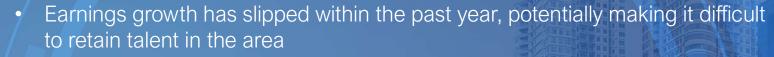
Year of Job Recovery by Industry | Riverside, California



Labor Market Highlights | San Diego, California

Sources: LaborIQ[®]; Bureau of Labor Statistics

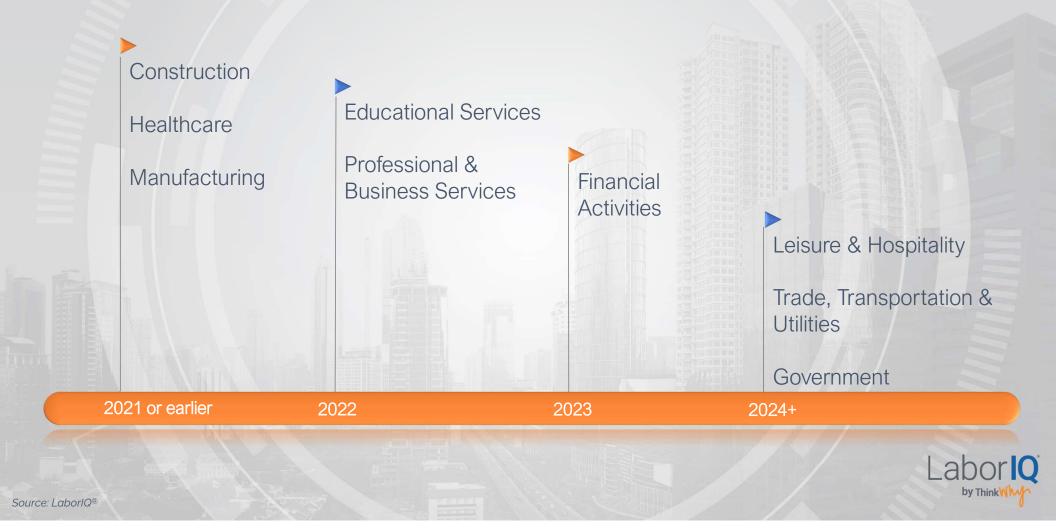
• All jobs recovered by 2023, along with the national recovery timeline



 Net migration has decreased since 2017, contributing to the area's slower than average recovery pace and making it more difficult to source talent locally



Year of Job Recovery by Industry | San Diego, California



Recommended Salaries by Job Title & Location

	Customer Support Rep	Registered Nurse	Digital Marketing Manager	Senior Accountant	Software Engineer
Los Angeles	\$49	\$116	\$98	\$115	\$132
Riverside	\$50	\$113	\$70	\$98	\$107
San Diego	\$50	\$116	\$92	\$113	\$130
Austin	\$43	\$80	\$98	\$98	\$118
New York	\$53	\$100	\$121	\$129	\$135

Annual Salary (000s) Based on Bachelor's Degree and 4-6 Years of Experience

Source: LaborIQ[®]; Based on 4-6 years of experience and a minimum of a bachelor's degree, Salaries as of September 2021



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